

# 2022 Annual Report

# I PLANNING



## OUR MISSION

APA Colorado provides leadership in the development of resilient, inclusive, sustainable and equitable communities by advocating for excellence in planning and public policy, promoting professional development, and providing education and citizen empowerment for those who are working to protect and enhance the natural and built environment.

R.I.S.E. - Resilient. Inclusive. Sustainable. Equitable.



# Table of Contents

- President’s Message.....3
- President Elect’s Message.....5
- Great Places in Colorado Program.....6
- 2022 Chapter Awards.....7
- Financial Report.....8
- Equity, Diversity & Inclusion Report.....11
- Chapter Board 2022.....12
- Board Members' Messages.....13
- Social Media.....15
- 2022 Conference Reports.....16
- Committees.....18
- Sponsors & Partners.....21

# '22 Was Like Sailing Into The Wind to a New Normal

**LIFE**

**FAMILY**

**WORK**

**COVID 19**

**BALANCE** *(in theory, right?)*



Tie in the great resignation, lack of childcare, inflation, and a continued downside housing availability and affordability, and you might wonder if this is not a negative way to start an annual report. Just the opposite. Resiliency is palpable. Kids made it back to school and managing the challenges while reveling in being back together with their cohorts, we made it back to the office, and glimpses of normalcy are present. Federal funding via ARPA and

the Build Back Better Act are bringing an influx of infrastructure capital to our communities and Planners are at the table to make the most of this unique opportunity for our country and our communities. With the wind against our sails, we tuned ourselves to the course ahead and trimmed our sails to meet the challenges ahead, among them a tightening housing market, water shortages, and yet another wildfire.

## President

Joni Marsh, AICP



# Highlights from 2022 include:

1. Two well attended conferences, one in person and one virtual. Over 600 planners took advantage of one or both of our educational offerings. Add in the Colorado Transportation Symposium and it is hard to argue with the hard work our Board, volunteers and Shelia put into creating a successful 2022.

2. Fiscal health continues to be on a positive trajectory. A significant part of APA Colorado's fiscal health is tied to our membership. Concern that many planners would not be able to continue their memberships arose in early 2020 when COVID first hit, and the job market became uncertain. The Board help spending to a minimum, weathered 2020 with minimal impact. Through 2021 and 2022 our membership numbers have held steady and thank you for your continued support of APA Colorado.

3. Equity, Diversity, and Inclusion took center stage for both our Chapter and APA National through 2022. In 2022 the EDI Committee in collaboration with the CU MURP Program, put out a survey that garnered over 750 responses! (See some survey responses on page 11.) As a part of the 2020 Retreat, the Board dug into the results and identified a set of near-term and aspirational strategies to responding to the survey findings.

4. Communication moving into 2023 will see us complete the stalled update of our website, and continue with online engagement, electronic newsletters, and our expansion into the world of podcasts! Stay tuned for upcoming podcasts which will highlight Colorado communities and planners.

Hopes for 2023: Keep the momentum the Board has on a variety of work plan items while encouraging more volunteers to consider service to APA Colorado. We need more planners to get involved. Collaboration with our partner professions will be key as funding opportunities in housing, transportation and infrastructure spending come to the forefront. Let's keep focused on the legislative priorities identified by the Chapter and use our collective voices to continue to advocate for good planning and work to ensure that housing attainability continues to be a focus for planners around the State as we struggle to house people nationwide.

And, finally, make space to breathe and be kind to yourself and others. I appreciate the opportunity to serve the Colorado planning community and look forward to seeing you in Colorado Springs in September!

# President Elect

Maureen Paz de Araujo, FAICP CTP CEP



In 2022, we strove to “right the rudder” as we sailed strongly out of the challenges of the COVID pandemic. For me it was a year of learning from seasoned President,

IJoni Marsh, being supported by Chapter Administrator, Shelia Booth, and collaborating with Executive Board members Josh Olhava (Treasurer), Erin Fosdick (Professional Development Officer), Julia Puester (VP of External Affairs), Mike Tylka (VP of Communications) and Shaida Libhart (Co-Chair of Legislative Committee).

As we move into 2023, I recognize that all our members, our engaged volunteers, our Board leadership, and the tremendous support provided by our Chapter Administrator have made the APA Colorado Chapter one of the best in the nation. To a person, each of you

has been willing to go beyond the status quo. Your tenacity and determination tell me that you will continue that legacy into 2023 and beyond.

Your involvement – whether it’s attendance at one event, sponsorship of an activity, writing newsletter articles, leading conference sessions, achieving AICP accreditation or maintaining your AICP, or volunteering for the Board or a committee – are all ways that you make a difference and give back to our community. I pledge to do my best to support you in your commitment to Colorado and the planning profession in 2023.

In closing, let me say “Thank You” to Shelia Booth and “Welcome” to Abbey Aguirre. At APA Colorado, we are fortunate to be supported by a staff Executive Director who administers the Chapter and provides tremendous assistance to our Board members and our members alike throughout the year. After ten years of continuous service to APA Colorado, Shelia moved on in November to take a position as Planning Director for the Town of Monument. Abbey joined the Chapter in January. She has jumped in with both feet. She has kept us “on course” and we are so incredibly grateful to have her support moving forward.





2022

## Designations?

As the Chapter and our volunteers regrouped post-pandemic, we were forced to pass on completing the 2022 Great Places in Colorado designations in 2022. Please update your 2022 nominations for consideration in 2023.

## 2021 Designations



**39th Avenue  
Greenway  
Project -  
Denver**



**Las Colonias  
River Park -  
Grand  
Junction**

# What is your favorite place?

Glenwood Springs because it's relaxing, has a great downtown, and I have fantastic memories with my family!

-Erin Fosdick, PDO

**Photo: Don Graham, inkknife\_2000**



Downtown Main Ave in Durango, where I can walk to my favorite restaurants, stores, and always see people I know.

-Mark Williams, Southwest Area Rep

**Photo: Blue Winter Skies Hug the Durango  
Skyline, Durango Web Creations**



West Cliff, CO. The unobstructed views, rural charm, and obviously the endless recreation opportunities.

-Sarah Kohles, Past APAS President

**Photo: Andreas F. Borchert, CC BY-SA 3.0,  
via Wikimedia Commons**



**Nominate your Great Place in 2023**

# 2022 Chapter Award Recipients

## HONOR AWARDS

- Crested Butte Community Compass - Community Engagement
- Denver Parks & Recreation's Strategic Acquisition Plan - Generic Planning Project
- DRCOG Complete Streets Toolkit - General Planning Project
- Legacy Lafayette Comprehensive Plan - General Planning Project
- FEMA Art Works Pilot Project: Community Forms - Innovative Partnership & Collaborations
- Multifamily Housing Parking Optimization Study: An Evaluation of Parking Requirements for Multifamily Housing in Longmont, Colorado - Student/Recent Graduate Project

## MERIT AWARDS

- Larimer County Code Update - General Planning Project
- Picture Canon City 2040: A Pathway to the Future - General Planning Project
- Plan Berthoud: The 2021 Town of Berthoud Comprehensive Plan - General Planning Project
- Steamboat Springs Transportation & Mobility Plan - General Planning Project
- West Vail Master Plan - General Planning Project
- You El Paso Master Plan - General Planning Project
- Denver DOTI's Share Micromobility Program - Innovative Partnership & Collaborations
- Fort Collins Active Modes Plan - Innovative Partnership & Collaborations
- Alta Verde - Sustainability & Environmental Planning
- Colorado Resiliency Framework 2020 Update - Sustainability & Environmental Planning
- RIVERfront at Dos Rios - Innovative Partnership & Collaborations
- City of Evans Water Efficiency Plan and Master Plan - Growing Water Smart





# The Money - Maintain the Course

The Treasurer position requires close coordination with the Chapter Administrator and President on the day-to-day operations of the Chapter. The Treasurer is responsible for ensuring the financial wellbeing of the organization through careful review of monthly expenses in relation to the annual budget prepared by the Budget Committee, which the Treasurer helps to oversee along with the President and Chapter Administrator. The Treasurer works closely with all Board members, committees, and staff to evaluate funding requests against the annual budget to ensure we are providing our members and communities with the resources they need to elevate the profession.

As with any volunteer board, members may decide how actively they want to be involved, which directly impacts the progress and effectiveness of the of the organization. To these ends, the Treasurer must take a very active role in assisting other Board member and staff on various initiatives and activities. It is important that the Treasurer be well-prepared for the monthly meetings by working closely with staff to finalize the Monthly Report and to review all aspects of the packet to understand any funding requests and how they relate to the annual budget. For the Treasurer to be effective in their role, he or she must allocate time each month to fulfill responsibilities of the position. Those responsibilities fluctuate significantly during the year and are most demanding in

relation to annual conference planning and end-of-year budget preparation and review.

The theme of the 2022 planning conference was How We Live. As we settled on this theme, we were keenly aware of the continuing impact of the changing social and political dynamics that are creating new opportunities for us as planners to change the way we think and how we function. We are energized by the recognition that we can challenge the status quo of reactionary planning and assert ourselves into conversations and decisions to help guide positive change for our communities. Planners have a unique and diverse skillset that our communities and residents need as we navigate these opportunities to direct and support How We Live.

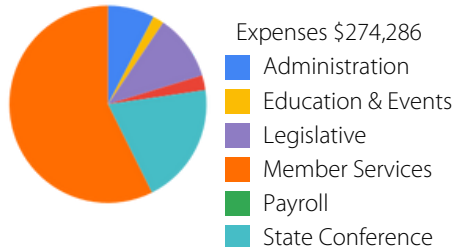
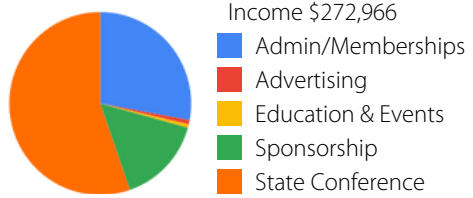


Treasurer  
Josh Olhava, AICP

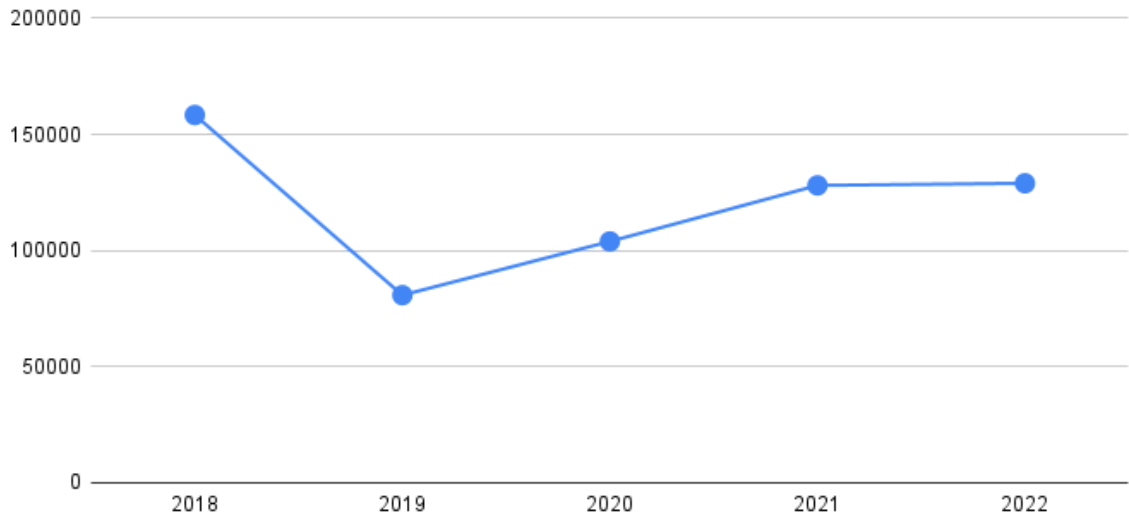
# 2022 Financials

## Accomplishments for 2022 included:

Established a comprehensive budget for 2022  
Worked with the Conference Planning Committee, PDO (Professional Development Officer) and the Professional Development Committee to identify new and engaging session formats for the annual conference.  
Served together with the PDO to answer mentorship requests and mentor Colorado planners.



## Chapter Assets



**Profit/Loss**  
**-\$1,319**  
We ended the year with a small loss, exceeding budget expectations.

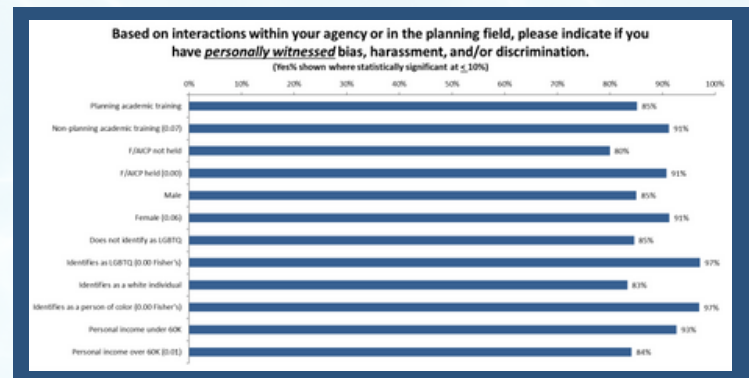
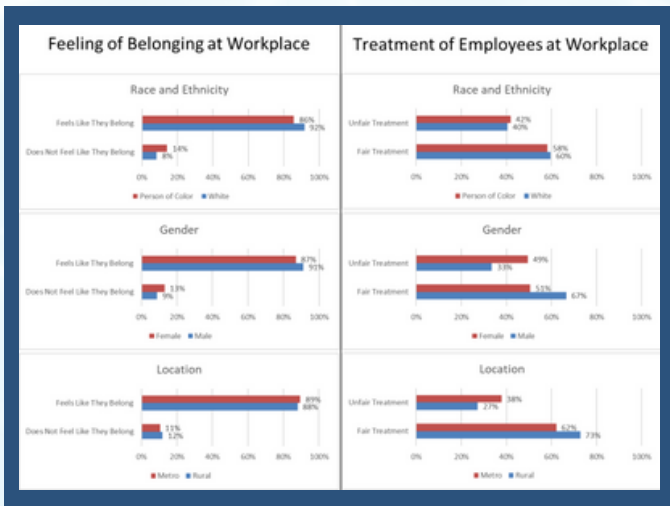
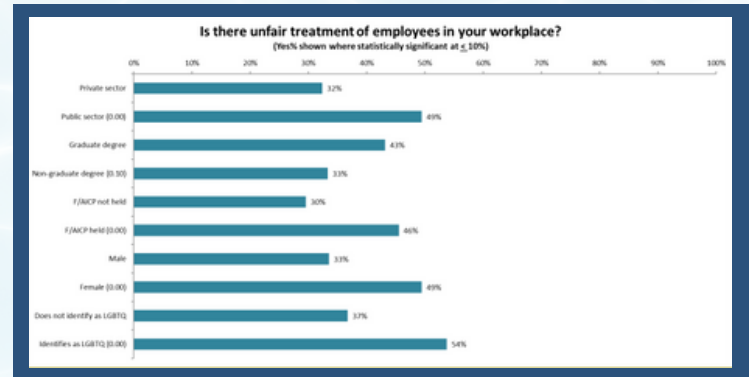
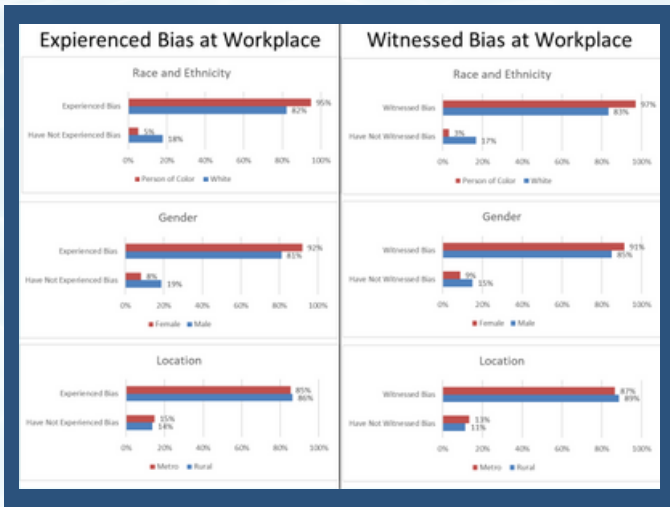
# 2022 Financials



	2018	2019	2020	2021	2022
<b>INCOME</b>					
Admin / Memberships	\$66,411	\$63,552	\$76,340	\$69,732	\$76,170
Advertising	\$757	\$1,465	\$650	\$1,627	\$2,050
Education & Events	\$7,211	\$6,775	\$440	\$440	\$1,700
Sponsorship	\$29,220	\$40,100	\$17,069	\$17,302	\$42,082
State Conference	\$130,450	\$124,331	\$54,902	\$100,391	\$150,965
<b>TOTAL INCOME</b>	<b>\$234,049</b>	<b>\$236,223</b>	<b>\$149,401</b>	<b>\$189,492</b>	<b>\$272,966</b>
<b>EXPENSES</b>					
Administration	\$26,388	\$23,207	\$6,467	\$12,847	\$21,032
Education & Events	\$13,209	\$17,270	\$3,392	\$2,345	\$4,954
Legislative	\$25,157	\$27,015	\$28,452	\$26,100	\$29,577
Member Services	\$1,513	\$3,038	\$6,183	\$539	\$6,689
Payroll	\$51,059	\$49,547	\$56,938	\$55,351	\$54,679
State Conference	\$119,085	\$197,615	\$9,132	\$67,314	\$157,355
<b>TOTAL EXPENSES</b>	<b>\$236,411</b>	<b>\$317,692</b>	<b>\$110,564</b>	<b>\$164,496</b>	<b>\$274,286</b>
<b>TOTAL</b>	<b>-\$2,362</b>	<b>-\$81,469</b>	<b>\$38,837</b>	<b>\$24,996</b>	<b>-\$1,319</b>
	2018	2019	2020	2021	2022
<b>ASSETS</b>					
Checking	\$58,280	\$30,665	\$53,788	\$77,909	\$58,799
Savings	\$100,073	\$50,126	\$50,135	\$50,140	\$70,161
<b>TOTAL ASSETS</b>	<b>\$158,353</b>	<b>\$80,791</b>	<b>\$103,923</b>	<b>\$128,049</b>	<b>\$128,959</b>

# Focus on EDI - Turning the Corner

In sailing terms, "Turn the Corner" signifies passing a critical point on the way to somewhere better and safer. In 2022, the Equity, Diversity & Inclusion Committee evaluated responses from their 2021 EDI survey to gain an understanding of where the Colorado planning community is and where we must go to get to a better and safer place with respect to EDI. The Committee presented their findings at the annual Board Retreat as input to the 2022 update of the Chapter's Strategic Plan.



# Meet the Leadership: 2022 Chapter Board

The APA Colorado Board is composed of nine elected, seven appointed and up to thirteen committee representatives who provide geographic, topical and interest areas a voice in the Chapter.



**President**  
**Joni Marsh, AICP**



**President Elect**  
**Maureen Araujo, FAICP CTP CEP**



**Treasurer**  
**Josh Olhava, AICP**



**VP Communication**  
**Mike Tylka, AICP**



**VP External Affairs/Awards Co-Chair**  
**Julia Puester, AICP**



**Professional Development Officer**  
**Erin Fosdick, AICP**



**Legislative Affairs Co-Chair**  
**Shaida Libhart, AICP**



**Chapter Administrator**  
**Shelia Booth, AICP**



**South Central Rep**  
**Katelynn Wintz, AICP**



**Denver Metro Rep**  
**Amanda Kannard, AICP**



**Central Mountain Rep**  
**Mark Truckey, AICP**



**North Central Rep**  
**Lesli Ellis, AICP CEP**



**Northwest Rep**  
**Greg Moberg**



**Southwest Rep**  
**Mark Williams**



**Denver Metro Rep/Great Places Chair**  
**Brit Palmberg, AICP**



**Legislative Affairs Co-Chair**  
**Scott Bressler, AICP**



**Faculty Rep/EDI Co-Chair**  
**Manish Shirgoakar, PhD, AICP**



**EDI Co-Chair**  
**Jennifer Woods, AICP**



**Membership Chair**  
**Susan Wood, AICP**



**Youth in Planning Rep**  
**Morgan Hester, AICP, CNU-A**



**Healthy Communities Rep**  
**Roshana Floyd, AICP, CFM**



**EPP Co-Chair**  
**Johnny Malpica, AICP Candidate**



**Awards Co-Chair**  
**Daniel Murray, AICP**



**Sustainability Co-Chair**  
**Karl Barton, AICP**



**Sustainability Co-Chair**  
**Dana Hoffman**



**Student Rep**  
**Ivana Medina, AICP**



**Healthy Communities Chair**  
**Liz Young Winne, AICP**

**EPP Co-Chair**  
**Nate Shull**

# All Hands on Deck

“All Hands on Deck” is a call to action for all to assist in resolving problems or addressing a situation. The Chapter Board and supporting committees are staffed by volunteers that do just that for APA Colorado and our membership.

The APA Colorado Board is composed of nine elected, seven appointed, and thirteen committee representatives who provide geographical, topical, and interest areas a voice in the Chapter.

As VP of External Affairs, Julia acts as a coordinator and liaison between the Board and all Chapter activities in the area of public relations. In part to execute the duties of this position, the VP also Co-Chairs the APA Outreach and Communications Committee and Co-Chairs the APA Colorado Awards Committee.

Through the Outreach and Communications Committee, Julia VP assisted in improving the effectiveness of the Chapter’s tools (website, email, newsletter, and podcast topics planning) during 2022. The Awards Committee received over 20

## Vice President External Affairs

Julia Puester, AICP



submissions and awarded 6 honor awards and 12 merit awards at the State Conference. Julia also assisted with communications to the award winners and those that did not receive an award and helped award winners prepare video presentations for the conference.

During 2023, Julia plans to endeavor to enhance our planning profession’s relationships with those outside of our field. This includes providing more opportunities that encourage and support planners to reach outside of their comfort zone and engage outside organizations and people such as social and environmental non-profits, other professional organizations, and our future planning youth.

# Legislative Matters - Making Waves

During the 2022 State of Colorado Legislative session, the APA Colorado Legislative Committee met bi-weekly on Fridays at noon to monitor and evaluate legislation proposed and take positions of support or opposition, as warranted. 2022 was a busy year, as we tracked 74 bills, supported 22, and opposed none (click the link to view the bills that our Legislative Liaison Sol Malick from Peak Government Affairs uses to help us track bills: <https://coloradocapitolwatch.com/bill-analysis/3231/2022/0/>). Each fall, the APA Colorado Legislative Committee distributes a survey to the entire APA Colorado membership asking members to rank the issues that are most important in their communities throughout the state. From the survey we identify our top five issues and develop a legislative priorities document that Sol disseminates to all our state legislators. In 2022, our top five priorities were Affordable Housing, Climate Change and Energy Planning, Transportation, Water Planning and Conservation, and Infrastructure Development and Coordination.

The Legislative Committee hosted a virtual Legislate and Learn event on April 14th, where we had Senator Faith Winter and Representative Dylan Roberts speak to the group about legislation that they were running and ways that Planners could get more involved in working with legislators to help pass legislation that represents good planning. We also had Jason

Jordan and Emily Pasi join us from APA National to discuss important federal legislation and the connection between national and state priorities.

In October, we presented the 2022 Colorado Legislative Update at the State APA Conference. We had Representative Julie McCluskie and Representative Dylan Roberts join us for a great conversation about legislation and planning issues that we see in our communities around the state.

Finally, APA Colorado hosted the 2022 APA Legislative Summit on November 15-16 in downtown Denver at RTD. This event brought legislative leaders together from APA chapters across the country to discuss how each chapter is advancing their legislative priorities to legislators in their states. Some of the highlights included Representative Matt Gray speaking to us about his perspectives on how we can better communicate with legislators, as well as a tour of the State Capitol, and a quick visit from Governor Jarod Polis.

We look forward to tracking legislation, developing more relationships with legislators, and sharing information with planners throughout the state in 2023. Our committee is always open to new members, please reach out any time to [Legislative@APAColorado.org](mailto:Legislative@APAColorado.org).

# Social Media



Social Media Manager  
Jena Skinner, AICP

## Social Media in 2022

2022 was a defining year for social media all over the world. Many of the changes we saw are likely not just trends; they are transformations to our favorite platforms that will continue to evolve as we use social media differently.

Were the changes we saw in 2022 for the better or did they make things worse? Many of them were controversial or unpopular, but others will help us remember 2022... [READ MORE](#)

## CHANGES TO SOCIAL MEDIA



### WE WENT GRAY

Facebook eliminated our established page due a loss of the original Admin, with no way to reconnect to our current social media manager accounts. After making great increases in Likes, APA Colorado on Facebook now has a new page. Please re-like to catch up on the news!



FOLLOW APA COLORADO



PODCASTS COMING 2023



Whova

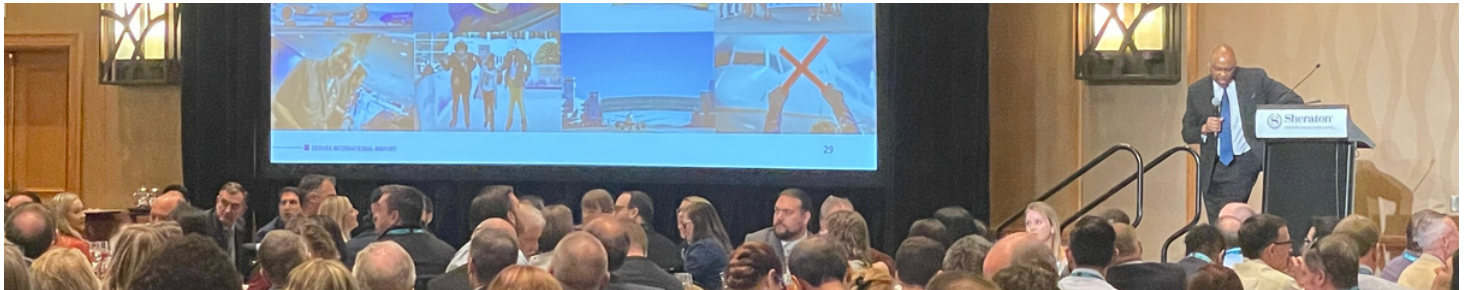
Digital Article 4 Ways Social Media Changed in 2022. Marissa Parisi. Published Dec. 20, 2022. <https://www.Makeuseof.com/Ways-Social-Media-Changed-In-2022/>



# 2022 Colorado Planning Conference



# 18<sup>TH</sup> ANNUAL COLORADO TRANSPORTATION SYMPOSIUM



# Committees - Catching the Wind in our Sails

## APAS Committee

President: Camille Pahl & Student Representative: Ivana Medina

The APA Student Chapter facilitates connections between emerging planners and practicing professionals. This Chapter is a two-way street. It offers opportunities to broaden students' understanding of the planning profession and allows practitioners to give back and assist the next generation of planners.

Through hard work and budgeting, we were able to bring almost four dozen planning students from the state's largest planning program to the APA state conference, giving them the opportunity to experience an academic conference, learn about exciting new directions in research and practice, and network with professionals in the field.

In 2022, we also offered opportunities for members to engage with each other, their communities, and the planning profession within the Denver region. Events included visits to planning firms, a tour of the History Colorado museum, and a workshop with the Mile High Flood District's Stream Academy.

Members can get involved by signing up for our events, interacting with our social media accounts, and attending our monthly meetings. Benefits of APAS Committee engagement include opportunities to learn, network, and have fun with fellow planners! The more students engage, the more diverse and enriching the experiences will be for all.



# Committees - Catching the Wind in our Sails

## Legislative Committee

Co-Chairs: Shaida Libhart, AICP & Scott Bressler, AICP

Our committee is special because we bring a large group of similarly focused members with a wide range of expertise together to look at legislation that affects all of us as planners. Our members throughout the state bring different views to our table based on their geography and their employment sector, but all focused on good planning.

We tracked a total of 74 planning-related bills in 2022 (supporting 22) and were heavily involved in working with legislators on the SB21-260 that was passed in 2021.

We anticipate more of the same in 2023! We will track planning-related bills that really matter to us as planners.

We worked closely with folks on the Affordable Housing legislation as a focus during 2022, and this continues into the 2023 Legislative Session. If you have an interest in Affordable Housing, now is a great time to get involved with the Legislative Committee. Meetings occur every other Friday throughout the legislative season. You do not need to have an in-depth knowledge of the legislative process (we are all learning all the time). You also don't need to have a full understanding of every topic area (none of us do). Anyone is welcome if you want to learn about the process and get involved in the legislation that affects all of us as planners every day!



## Membership Committee

Chair: Susan Wood, FAICP

This committee is the backbone of the organization, in that it identifies the value in your APA Colorado membership and helps ensure that value is given, year-round. We had planned to conduct a new member survey in 2021/22 but postponed the effort to allow the EDI Committee to first complete their EDI survey in collaboration with the CU MURP program.

Be on the look-out for the membership survey in your inbox in 2023. Be prepared to provide input on what you think the Chapter is doing well and things that you think we can improve. Let us know how we can create better value for you as a member of APA Colorado and again, how we can serve you better.

# Committees - Catching the Wind in our Sails

## Professional Development Committee

Chair: Erin Fosdick, AICP

The Professional Development Committee (PDC) provides support for members throughout the year. The PDC assists with session selection and creating the theme for the annual conference, and reviews requests for certification maintenance. In addition, the PDC hosts two AICP prep workshops annually, helping planners prepare to take the AICP exam.

During 2022, the PDC hosted two virtual AICP prep workshops and provided support for test takers. The group also participated in creating the call for sessions and session selection for the 2022 Colorado Planning Conference (CPC 22). Throughout the year, the PDC also assisted in approving CM credits for several trainings, including the certification maintenance credits for the 18th Colorado Transportation Symposium.

## Other Committees Include:

Awards Committee

Co-Chairs: Daniel Murray, AICP & Julia Puester, AICP

Contact: [awards@apacolorado.org](mailto:awards@apacolorado.org)

Equity, Diversity & Inclusion Committee

Co-Chairs: Manish Shirgaokar, PH.D, AICP & Jennifer Woods, AICP

Contact: [edi@apacolorado.org](mailto:edi@apacolorado.org)

Emerging Planning Professionals Committee

Co-Chairs: Johnny Malpica, AICP Candidate & Nate Shull

Contact: [eppcommittee@apacolorado.org](mailto:eppcommittee@apacolorado.org)

Great Places Committee

Chair: Renae Stavros, AICP

Contact: [greatplaces@apacolorado.org](mailto:greatplaces@apacolorado.org)

Healthy Communities Committee

Co-Chairs: Liz Young Winne & Roshanna Floyd, MPA, AICP CFV

Contact: [Healthy@apacolorado.org](mailto:Healthy@apacolorado.org)

Outreach & Communications Committee

Co-Chairs: Mike Tylka, AICP & Julia Puester, AICP

Contact: [occ@apacolorado.org](mailto:occ@apacolorado.org)

Sustainability Committee

Co-Chairs: Karl Barton, AICP & Dana Hoffman

Contact: [sustainability@apacolorado.org](mailto:sustainability@apacolorado.org)

Youth in Planning Committee

Chair: Morgan Hester, AICP CNU-A

Contact: [yip@apacolorado.org](mailto:yip@apacolorado.org)

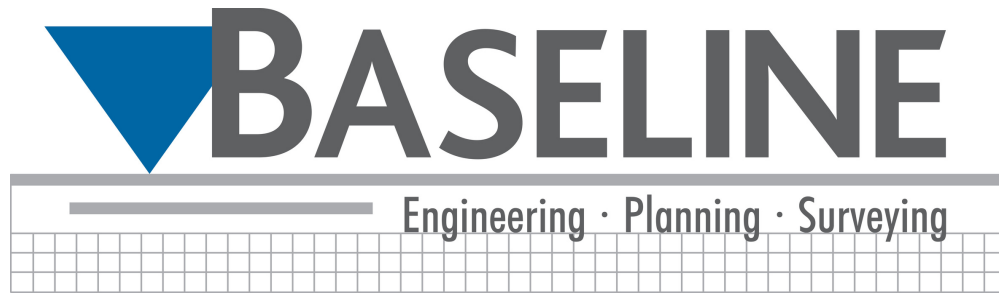
# Sponsors

The Colorado Chapter of the American Planning Association (APA Colorado) is a non-profit organization of professionals and citizen planners providing vision and leadership for the future development of Colorado communities. We are the state affiliate of the American Planning Association and have over 1,500 APA members statewide. In Colorado, as well as nationally, we have a membership that is diverse in expertise and focus. APA Colorado members work both in the public sector and private sector; for Federal, State, and local government; for firms both large and small; in long-range planning and development review; in master planning as well as site planning; in transportation planning, land use planning, environmental planning, design, and in many other capacities.

**Partner**



**Platinum**



# Gold

Bohannon  Huston

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& COMPANY

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PLANNING+DEVELOPMENT

**OZ** **dtj**  
DESIGN

 **FELSBURG  
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connecting & enhancing communities

 **GRANICUS**

**CLARION**

 **EPS**

**ORACLE**

  
Master of Urban  
and Regional Planning  
COLLEGE OF ARCHITECTURE AND PLANNING  
UNIVERSITY OF COLORADO **DENVER**

  
LOGANSIMPSON

  
*JS Designs*  
GRAPHICAL SERVICES

# Silver

  
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COLORADO  
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# Small Business

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**PLAN TOOLS LLC**

  
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Planning  
Strategies  
**CPS**  
Building People, Places & Community



American Planning Association

**Colorado Chapter**

*Creating Great Communities for All*